

SEAPORT

2018 VOL. II



Bay Channel (Upper 3.6 miles)
Existing: 45' x 400'
Authorized: 55' x 650'
TSP: 50'x400'

Bay Channel
Existing: 45' x 400'
Authorized: 55' x 650'
TSP: 50'x400'

3 Mile Widener, for Passing: 50' x 500'

DAPHNE

FAIRHOPE

POINT CLEAR

MAGNOLIA SPRINGS

THEODORE

GAILLARD ISLAND

DAUPHIN ISLAND

FORT MORGAN

Gulf Coast Intracoastal Waterway

4

3

2

1

Mobile Harbor Channel Deepening & Widening.



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ALABAMA SEAPORT

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ON THE COVER:

The Port of Mobile and the projected deepening and widening of Mobile shipping channel.

See story on page 4



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The ALABAMA SEAPORT Magazine has been a trusted news and information resource for customers, elected officials, service providers and communities for news regarding Alabama's only deepwater Port and its impact throughout the state of Alabama, region, nation and abroad. In order to refresh and expand readership of ALABAMA SEAPORT, the Alabama State Port Authority (ASPA) now publishes the magazine quarterly, in four editions appearing in winter, spring, summer and fall. Exciting things are happening in business and industry throughout Alabama and the Southeastern U.S., and the Port Authority has been investing in its terminals to remain competitive and meet the needs of shippers.

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CHANNEL DEEPENING & WIDENING

US ARMY CORPS OF ENGINEERS RELEASES MOBILE HARBOR STUDY

The Port of Mobile reached a major milestone in a plan to modern the Mobile Ship Channel. In late July, the U.S. Army Corps of Engineers released its draft General Reevaluation Report and Supplemental Environmental Impact Study that looked at several proposed improvements aimed at improving the safety and efficiency of the harbor. A channel deepening will allow shippers to load ships to vessel design depths providing economies of scale to shippers.



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ALABAMA STATE PORT AUTHORITY

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"If we are to remain relevant and competitive for our shippers, we must improve the channel to keep pace with changes in the ocean carriage industry," said James K. Lyons, director and chief executive officer for the Alabama State Port Authority. The premise is, with channel deepening improvements, cargo loads for vessels is increased and costs to transport cargo is lowered. Further, some ships calling the port today are delayed due to the channel's current 400 feet width. The 3-mile long passing lane will allow those larger vessels to meet and pass in the channel to reduce delay times for ships waiting to enter or leave the port.

Congress had already authorized Mobile's federal channel to depths of 55 feet and 57 feet, and widths of 700 feet to 550 feet, depending upon the location of any proposed improvements. With economic, environmental and engineering considerations factored, the proposed channel improvements include:

1. deepen the existing bar, bay, and river channels by 5 feet to project depths of 52, 50, and 50 feet, respectively;
2. ease an existing bend in the bar channel;
3. widen the bay channel from 400 feet to 500 feet for 3 nautical miles long passing lane; and
4. expand the Choctaw Pass Turning Basin 250 feet for the safe turning of the larger vessels.

In 2015, the Alabama State Port Authority requested the Corps look into the feasibility of deepening and widening the channel to accommodate larger vessels already calling the port, albeit inefficiently. The Port Authority also sought a waiver of the federal law that requires projects of this nature be completed in three years and for not more than \$3 million. The waiver allowed for an extensive environmental analysis of potential impacts in the Mobile Bay estuary. The 4-year study cost totaled \$7.8 million.

The Corps' draft GRR/SEIS is currently out for public comment through September 10, 2018. Comments can be provided via email to MobileHarborGRR@usace.army.mil.

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NEW RO/RO FACILITY ANNOUNCED FOR PORT OF MOBILE

The Alabama State Port Authority (ASPA) and AutoMobile International Terminal, a joint venture of Terminal Zárate S.A. and SAAM Puertos S.A., signed a Memorandum of Understanding (MOU) in April in Buenos Aires, Argentina. The MOU is to develop and operate a vehicle processing roll-on/roll-off (RO/RO) facility at the Port of Mobile. The overall project represents a total investment of approximately \$60 million.

“This agreement represents a key step in diversifying the Port Authority’s business while providing a strategic asset to regional automotive shippers,” said James K. Lyons, director and chief executive officer of the Port Authority. Lyons noted the agreement is a giant step forward in supporting automotive logistics in the Americas and abroad.

The automotive RO/RO terminal construction expects to start by year-end 2018, with an anticipated completion date of year-end 2019. The Port Authority initiated a Request for Proposal process in late 2016 to identify a potential partner in the construction of the facility to meet the region’s growing demand for finished automobile import/export facilities in the Gulf of Mexico. ASPA selected the partnership between Terminal Zárate S.A. and SAAM Puertos S.A. and began concession agreement discussions for the construction and operation of the new facility.

“This project is a significant component of our growth strategy and given our strong experience as a RO/RO terminal, we are convinced we will develop AutoMobile International Terminal into a world class RO/RO processing and handling facility,” said Robert Murchison,



» Alberto Borquez, port project manager for SAAM Puertos S.A., Jimmy Lyons, director and chief executive officer, Alabama State Port Authority, and Roberto Murchison, chairman of Terminal Zárate S.A.

president of Terminal Zárate S.A. Terminal Zárate S.A. is headquartered in Buenos Aires, Argentina, and specializes in port services, warehousing, equipment rental and other activities providing value to client logistic chains, economic sectors and overseas trade. Terminal Zárate is one of the largest RO/RO terminals in the Americas with a 9 million vehicle throughput to date and operates as a processing and distribution vehicle facility with strong working relationships with automotive manufacturers and international RO/RO shipowners.

SAAM Puertos is a subsidiary of Sociedad Matriz SAAM S.A., a Chilean multinational company that provides foreign trade services by means of port terminal operations, towage and logistics in 13 countries. With a network consisting of 11 ports in six countries, SAAM Puertos S.A. is one of the major port operators in South America and a privileged partner of the world’s leading shipping companies. “We look forward to working together with Terminal Zárate and the Alabama State Port Authority to bring all our knowledge and experience to the service of the terminal, and consolidate our position in America,” said Yurik Díaz, manager of SAAM Puertos S.A.

The new terminal would convert approximately 57 acres of a derelict bulk material handling facility into a state-of-the-art automotive processing and logistics terminal. The 40-foot ship draft facility is served by five Class I railroads serving all of North America and immediate, unencumbered access to two interstate systems.



» L to R: Alberto Borquez, port project manager for SAAM Puertos S.A., Jimmy Lyons, director and chief executive officer, Alabama State Port Authority; Secretary Greg Canfield, Alabama Department of Commerce, Roberto Murchison, chairman of Terminal Zárate S.A, and Guillermo (Billy) Murchison, member of directors, Terminal Zarante, S.A.



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PORT RECEIVES GREEN MARINE CERTIFICATION

The Alabama State Port Authority (ASPA) recently earned its environmental performance stripes, receiving certification from Green Marine, the largest voluntary environmental certification program for the maritime industry in North America. In obtaining its certification, The Port Authority showcased its commitment to sustainability of the whole industry, along with showing transparency and environmental leadership.

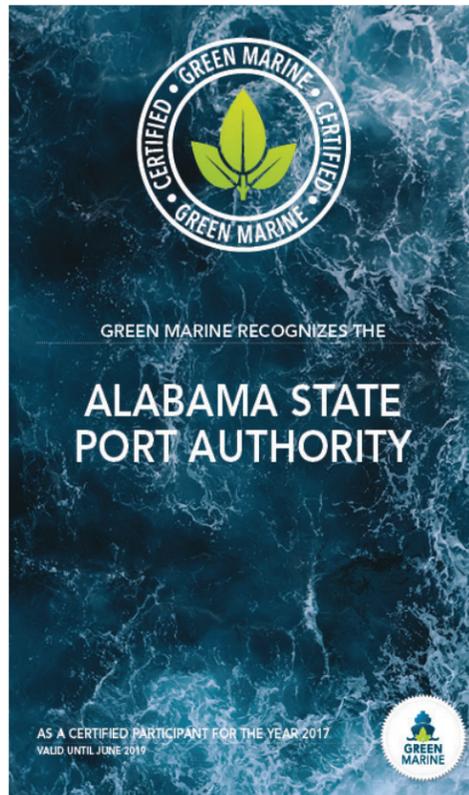
As one of the nation's larger, deep-water seaports, Mobile handles year round import/export cargo for the metals, agribusiness, mining, advanced manufacturing and retail sectors. In calendar year 2017, the Port handled 157,694 units of rail cars, 328,431 TEUs of containers and over 31.7 million tons of tonnage. With the Green Marine certification, the Authority will continue to develop environmental programs aimed at reducing the port's impacts on the environment.

The Port Authority already has environmental management systems in place and takes pride in its outstanding track record in security and environment. "Our initiatives seek to reduce waste, emissions and energy consumption throughout the port," stated ASPA Director & CEO James K. Lyons. "Green Marine not only provides us with tools to measure our progress, but also helps us expand our program objectives." The Green Marine certification process is rigorous and transparent: results are independently verified every two years and each company's individual results are published.

Green Marine's environmental program offers a roadmap for port authorities, terminal operators and shipping lines to voluntarily surpass regulatory compliance. The comprehensive program addresses key environmental issues using 12 performance indicators that include reducing air emissions, minimizing community impacts, and demonstrating environmental leadership.

Green Marine offers a wide range of environmental achievement from incorporating best management practices to performing audits and proving continuous improvement over time through a reduction in waste or emissions. Participants of Green Marine receive helpful tools to prepare management plans or inventories.

"We are excited to begin using this tool to prepare ASPA's baseline port emissions inventory. The baseline port



emissions inventory will be evaluated to identify the most effective ways to reduce emissions over time and the results will be available for ASPA grant applications as we seek to modify our infrastructure with more efficient systems and replace older equipment with lower emission equipment," stated Gretchen Barrera, environmental section manager for the Port Authority.

Every company must adhere to Green Marine's guiding principles. In addition to respecting laws and applicable regulations, every company that joins Green Marine agrees to demonstrate corporate leadership in search for best environmental practices in accordance with a sustainable development approach. The Port Authority has exceeded and met the requirements in all four environmental indicators: Spill Prevention; Dry Bulk Handling & Storage; Environmental Leadership; and Waste Management.

ASPA owns and operates the public deep-water facilities. Its board and management seek to carry out its activities in a responsible manner with a view to minimize its environmental impact, aim for continuous improvement and integration of sustainable development practices that are economically achievable.



» Green Marine's Executive Director Mr. David Bolduc presented Alabama State Port Authority's certification to Gretchen Barrera, Environmental Section Manager for the Port Authority at the Green Marine Certification Ceremony held May 31.



FIRST AIRBUS COMPONENTS MOVE THROUGH PORT OF MOBILE

Airbus recently partnered with DB Schenker to develop a logistics plan to accommodate the manufacturer's larger, oceangoing vessels arriving in the Port of Mobile. Those vessels are now being used for the international transport of four complete airplane "ship sets" per month. Using a new roll-on/roll-off terminal, its barge, and a newly-dredged section of Arlington Channel, Airbus can now use larger vessels to transfer the components by water.

Working with local contractors, DB Schenker also refurbished a pier at the production plant and constructed a new airplane hangar, both of which are enabling just-in-time delivery and use of the airplane parts.

DB Schenker's Head of Vertical Market Aerospace Americas Tanguy Largeau said the logistics provider took an innovative approach to reduce road transport of the parts, and to mirror Airbus' European operations and organize transportation via waterway.

Airbus first used the new logistics setup for a shipment on May 16, when 11 pieces of Airbus cargo arrived in the Port of Mobile on the SPIRIT OF MONTOIR and moved through the Alabama State Port Authority's Pier 8 RO-RO terminal. The ocean carriage service provider is LD Seaplane, a subsidiary of shipping group Louis Dreyfus Armateurs. The cargo was rolled off the ship on special carriers, and then rolled onto the Rusty Leigh barge.



The Rusty Leigh, operated by Global Maritime Logistics, then transported the cargo down river to the Mobile Airport Authority's Arlington Dock.

"We were pleased at the ease of the operation," said Bill Inge, manager of the Port Authority's General Cargo & Intermodal division. "The handling seen here today brings to fruition the Port Authority's original vision of handling these components when the team first courted Airbus. DB Schenker implemented the thinking to not only provide efficiency, but to allow Airbus to move more components per voyage."

Michael L. Schoenfeld, senior vice president and head of contract logistics for DB Schenker USA, said the innovative concept is helping Airbus maximize area waterways, increase production, and utilize existing infrastructure, including a dock that was built and used during World War II.

"Working with Airbus, the local authorities, and numerous local providers, we designed the solution, organized the project, and orchestrated it in a way that solved Airbus' key challenges," said Schoenfeld. "The first run with the new system was flawless."



LLOYD'S LIST – APM TERMINALS

APM Terminals Recognized for Port Infrastructure Development

In May, APM Terminals was awarded the “Port Infrastructure Development of the Year” award at the 2018 Lloyds’ List Americas Awards. This award recognizes outstanding port infrastructure investment, which drives economic and social change in the Americas and improves environmental surroundings.

During 2017, APM Terminals made substantial infrastructure investments throughout the Americas, which helped support trade growth, workplace safety and larger vessels. Judges for the Lloyd’s List Americas Awards looked for proven examples of innovation, efficiency and profitability of infrastructure investments. Special attention was given to projects that improve the living standards of local populations through access to improved employment opportunities, business opportunities and trade.

Brian Harold, director of APM Terminals Mobile noted, “APM Terminals is very proud to have been recognized by Lloyd’s List for Port Infrastructure Development. While the demand for shipping containerized cargo via the Port of Mobile continues to increase, it is of the utmost importance to APM Terminals that we have the infrastructure in place to meet those demands, while ensuring the world-class service levels that our customers have come to expect are not negatively impacted in any way.”

Regional economic development projects are a contributing factor to port infrastructure investments. “As the Alabama state and local leaders continue to deliver economic development wins for this area, we know it is a key component that APM Terminals maintains additional capacity at our facility to continue to support that tremendous future growth potential. The infrastructure improvements that we made in 2017 were in line with these goals, and we are continuing to invest in upgrading and expanding our infrastructure, in 2018 and beyond,” added Harold.

In June 2017, APM Terminals Mobile and the Alabama State Port Authority completed a 20-acre expansion at the container terminal. The Port Authority prepared the ground and APM Terminals invested in paving, lighting and installed two new Super Post-Panamax STS cranes. The cranes represent an investment of \$13 million each and can accommodate vessels of up to 14,000 TEU capacity. The completion of the \$47.5 million Phase II project has increased APM Terminals Mobile’s annual throughput capacity to 500,000 TEUs, and has been instrumental in the selection of Alabama by the

Wal-Mart Corporation for the construction of a new regional distribution center 15 miles from the port, which will open this year.

Additional investments were made in April 2017, when APM Terminals opened the most advanced container terminal in Latin America, APM Terminals Lázaro Cárdenas. APM Terminals Lázaro Cárdenas is a semi-automated deep-water facility representing an investment of \$900 million, with an annual throughput capacity of 1.2 million TEUs. APM Terminals Callao also took delivery of \$10 million worth of new general cargo handling equipment at Peru’s busiest port, which handles 70 percent of all of Peru’s general cargo shipments.



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» U.S. Commerce Secretary Wilbur Ross presents Hilda Lockhart, director of Commerce’s Office of International Trade, and Beau Lore, international trade specialist in the Office of International Trade, with a President’s “E” Award for the Alabama Department of Commerce.

PRESIDENT’S “E” AWARD

During the 2018 President’s “E” Awards ceremony in May, U.S. Secretary of Commerce Wilbur Ross honored 43 United States companies and organizations that export U.S. goods and services. Making that list was the Alabama Department of Commerce. The President’s “E” Award is the highest recognition any U.S. entity can receive for making a significant contribution to the expansion of U.S. exports. In 1961, President John F. Kennedy signed an executive order reviving the World War II “E” symbol of excellence to honor and recognize America’s exporters.

“We are extremely honored to receive the President’s ‘E’ Award,” said Alabama Commerce Secretary Greg Canfield. “Alabama companies are creating good-paying jobs as a result of exporting their products throughout the world, and exports of goods and services continue to be an economic engine that spurs job creation and economic investment.”

Alabama companies exported a record \$21.7 billion in goods and services during 2017. Led by shipments of motor vehicles, chemicals, primary metals, minerals, aircraft components and paper products to 189 foreign countries, Alabama’s exports have surged 21 percent since 2011 and 50 percent over a decade, reflecting a long-term growth trend.

At the awards ceremony in Washington, D.C., Secretary Ross said the Alabama Department of Commerce has demonstrated a sustained commitment to increasing exports, particularly for deciding to build on its export promotion activities by leading trade missions to 21 countries over the past four years.

“The Alabama Department of Commerce’s achievements have undoubtedly contributed to national export efforts that support the U.S. economy and create jobs,” Secretary

Ross said. “The department’s contributions to the export growth of Alabama companies through international trade missions were also particularly notable.”

Winners of the “E” Award are authorized to fly the blue and white banner, to display the accompanying certificate of commendation which is signed by the Secretary of Commerce in the name and by the authority of the President, to wear and issue to employees an “E” lapel pin, and to refer to the award in their advertising.

Companies representing 18 states were recognized as part of the 56th anniversary of the award. Those honored helped contribute to exporting more than two trillion dollars’ worth of U.S. goods and services in 2017, and nearly 11 million American jobs were supported by exports in 2016. U.S. companies are nominated for the “E” Awards through the U.S. Commercial Service, part of the department’s International Trade Administration (ITA). With offices across the United States and in embassies and consulates around the world, the ITA lends its expertise at every stage of the exporting process.



» U.S. Commerce Secretary Wilbur Ross honored 43 organizations, including the Alabama Department of Commerce, with a President’s “E” Award for promoting exports.

ASPA MONTGOMERY LEGISLATIVE RECEPTION

FEBRUARY 20, 2018

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2 Al Stanley, Alabama State Port Authority Board Member
Sen. Paul Sanford, Alabama State Senate
Tim Parker III, Alabama State Port Authority Board Member

3 Gov. Kay Ivey, State of Alabama
Rep. Allen Treadaway, Alabama House of Representatives

4 Linda Paaymans, Alabama State Port Authority
Rep. Harry Shiver, Alabama House of Representatives
Seth Hammett, PowerSouth Energy

5 Angus Cooper III, Cooper/T. Smith Stevedoring
Twinkle Cavanaugh, Alabama Public Service Commission
Chris Blankenship, Alabama Department of Conservation and Natural Resources
Allyson Blankenship
Bestor Ward, Alabama State Port Authority Board Member

6 Horace Horn, Alabama State Port Authority Board Member
Gov. Kay Ivey, State of Alabama

7 Ed Poolos, Alabama Department of Conservation and Natural Resources
Scott Harris, Alabama Department of Public Health

8 Sen. Vivian Davis Figures, Alabama State Senate
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9 Judy Adams, Alabama State Port Authority
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10 Baker Allen
William Sellers, Supreme Court of Alabama

11 Rep. Bill Poole, Alabama House of Representatives
Rep. Mark Tuggle, Alabama House of Representatives

12 Jimmy Lyons, Director & CEO, Alabama State Port Authority
Randall Dueitt, Mobile County Sherriff's Office

13 Sen. Tom Whatley, Alabama State Senate
Nick Lawkis, University of South Alabama

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Rep. Kyle South, Alabama House of Representatives

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Rep. Randy Davis, Alabama House of Representatives
Donna Wilhelm, Mercy Life
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Rep. Jack Williams, Alabama House of Representatives
Jimmy Lyons, Director & CEO, Alabama State Port Authority
Rep. Margie Wilcox, Alabama House of Representatives

18 Rep. Rod Scott, Alabama House of Representatives
David Russell

19 Daryl Dewberry, Alabama State Port Authority Board Member
Rickey Kornegay, AFLCIO
Patrick Cagle
Jimmy Lyons, Director & CEO, Alabama State Port Authority

20 Ben Patterson, Fine Geddie & Associates
Rep. Ken Johnson, Alabama House of Representatives

AAPA HOSTS COMMUNICATIONS PROFESSIONALS IN MOBILE

The American Association of Port Authorities (AAPA) hosted a two-day public relations conference for business leaders and communications professionals in early March at the Alabama State Port Authority (ASPA). More than 60 registrants from across the Americas attended six sessions that combined lecture, interactive discussion, and instructor-led exercises on a variety of topics including social media platforms, crisis communications, port advocacy and key messaging.

The conference began with a narrated tour of the Port of Mobile, hosted by ASPA and featured opening remarks from Mary Beth Long, chief external affairs officer for AAPA, James K. Lyons, director and CEO for ASPA, and Judith Adams chair of AAPA public relations committee and vice president of marketing for ASPA.

Betty Ann White, manager of government affairs and public relations for the Port of Pascagoula, Mississippi, moderated a session on messaging for port and brand awareness with speakers Andria Muñoz-Amador, director of public affairs and marketing and communications for the Port of Miami, Sau Bridgewater, manager of public relations and communications for Curacao Ports Authority and Debra Calhoun, senior vice president of the Waterways Council, Inc. in Washington, D.C. The session used case studies to illustrate effective message development that increased community, stakeholder, influencer and policymaker awareness of the value of ports and the support they need to successfully meet their economic, social and environmental goals.

A strategic messaging session helped participants by reviewing sample mission statements, goals and objectives, and then crafting messaging points around unique scenarios. Judith Adams, moderated the training session, which featured Kristi Tucker, director of communications for Airbus Americas, Inc., and Scott Posey, director of communications for AM/NS Calvert. This session paired nicely with the crisis and media training session. Scott Rye of Black Flag Communications and Drexel Gilbert, an author, motivational speaker and former broadcast news anchor, together lead crisis and media training challenges using role-playing exercises that were insightful and entertaining. Participants examined a set of potentially adverse scenarios and then developed a mini-action plan of their own to address the issues and regain their community's trust. In a session on stakeholder engagement and buy-in, panelists Adele Yorde, public relations director for Duluth

Seaway Port Authority, Joe Harris, senior director of media relations for Virginia Port Authority in Norfolk, Virginia, and Arley Baker, senior director of communications for the Port of Los Angeles, California, discussed compelling case studies on ways they achieved desired engagement among their key stakeholders, and how stakeholder involvement helped shape port events, policy and even port infrastructure. The session was moderated by Carol A. Scott, APR, senior counselor at Harris, DeVille & Associates, Inc. in Corpus Christi, Texas.

On Friday, Kimberly Aguillard, media and marketing manager for the Mississippi State Port Authority at Gulfport, Jenna MacDonald, director of marketing for Belledune Port Authority in New Brunswick, Canada, and Abbi Russell, communications manager for the Port of Vancouver USA, hosted an innovative, effective and particularly relevant session on social media platforms and programs being utilized at their ports to increase brand awareness, improve community outreach, and boost stakeholder engagement.

The conference wrapped up with a session that got back to the basics and focused on effective face-to-face communication, both for one-on-one meetings and group presentations. Scott Summerfield, principal of SAE Communications in Pleasanton, California, and Jake Epker, Ph.D. from Mobile, Alabama, led the closing session.

AAPA COMMUNICATIONS CONFERENCE GULFQUEST MARITIME MUSEUM | MARCH 1, 2018



- 1 Cheryl Stock, Port of Albany
Sade Chick, Port of Beaumont
- 2 Aidy Alonzo, Port of Palm Beach
Alex Hernandez, Port of South Louisiana
Victoria Lucero, Port of Stockton
- 3 Betty Ann White, Port of Pascagoula
Leslie Summerfield
Scott Summerfield, SAE Communications Inc.
Aaron Ellis, American Association of Port Authorities
- 4 Donnell Jackson, Port of New Orleans
Jennifer Schecter, Port of New Orleans
Germay Rivas, Bolivariana de Puertos
Jasmine Haralson, Port of New Orleans
Evelyn Barreto, Bolivariana de Puertos
Ronnie Hicks, Port of Port Arthur
Kay Hicks
- 5 Kimberly Aguillard, Mississippi State Port Authority at Gulfport
Scott Rye, Black Flag Communications
- 6 Willy Yung, Vancouver Fraser Port Authority
Alinda Montfort, Port Everglades
Roger Wu, Port of Long Beach
Jean Elie, Port Everglades
Cristina Galego, Port of Galveston
- 7 Andria Muniz-Amador, Port of Miami
Kathy French, Caddo-Bossier Port
Steve Linden, Canaveral Port Authority
- 8 Jenna MacDonald, Port of Belledune
Christie Nielsen, Plaquemines Port, Harbor and Terminal District
Chambrel Riley, Plaquemines Port, Harbor and Terminal District
Abbi Russell, Port of Vancouver USA
Kimberly Aguillard, Mississippi State Port Authority at Gulfport
Mel Arsenault, Mississippi State Port Authority at Gulfport
- 9 Arley Baker, Port Los Angeles
Andrew Cameron, American Association of Port Authorities
Judith Adams, Alabama State Port Authority
Aaron Ellis, American Association of Port Authorities

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» The taproom at Good People Brewing is where good people gather for great conversations.

CRAFT BREWERIES

The beer industry is booming, and small breweries are thriving. Why? Because the 200-year-old industry has experienced massive economic growth, doubling its workforce and rapidly generating its establishments in less than a decade. In fact, the Brewer's Association reported that the craft brewing industry contributed \$67.8 billion to the U.S. economy in 2016, along with 456,000 jobs. Not to mention, this all took place during a time when U.S. beer consumption plummeted. The consumers have been the driving force of this desire for locally-crafted, community-driven beer. Thriving in this opportunity of growth and development within the craft-beer revolution in Alabama.

With 36 active breweries and counting, Alabama is relishing in the economic impact and opportunity that is craft beer. Rising in popularity and creating savory brews, Good People Brewing Company in Birmingham, Fairhope Brewing Company in Fairhope, Yellowhammer Brewing in Huntsville, and Cheaha Brewing Company in Anniston, just to name a few, are all feeding the growing appetite of Alabama breweries alike. Although having a known presence throughout the state, Alabama's Gulf Coast is making waves with breweries along the beaches. Haint Blue Brewing Company is in the heart of the Port City, creating community and letting the beer do the talking along with Serda Brewing Company, Mobile's newest arrival to the craft brewery scene. Drive a few miles southeast and you'll end up at Big Beach Brewing



» This is where the magic happens at Good People Brewing Company.

Company, where you can sip a cold one and enjoy the salty breeze. Currently the scarcity of craft breweries in lower Alabama is a non-issue.

Standing as the oldest and largest brewing company in the state, located in Birmingham, Good People Brewing Company envelops the passion behind brewing great beer for good people.

After selling their first keg on July 4, 2008, and never looking back, the craft of Good People Brewing Company was born. Their growth has remained consistent with that of the Iron City, and their mainstays have remained some of the highest-ranked in the Southeast. Their economic impact is evident across the state and beyond, as their economic footprint has made its presence in six out-of-state expansions. One of their most requested beers, Snake Handler IPA, has received national recognition. It is available year-round on draft, but the life of the 12-ounce cans, released just this year, is limited. "We are always excited for the revival of Snake Handler in cans," says Jason Malone, co-owner and brewmaster at Good People Brewing Company. "This beer has had a special place in our lineup since the very beginning, and we love seeing people's reactions when it comes out in cans."

In 2017, Good People Brewing Company acquired their neighbors, Avondale Brewing Company, in respect for the name, product, and foundation of what Avondale Brewing Company represented. One of the founders of

Good People Brewing Company, Michael Sellers, stated that, "We've always really admired Avondale Brewing Company and what it has done for Birmingham and the culture of this city. We look forward to continuing to brew great beer in the city of Birmingham and bring that beer across the Southeast."

On the other side of the spectrum, with its presence filling glasses just this year, Serda Brewing Company in Mobile gave way to yet another craft beer brand and innovative taste. "Serda Brewing has been in my brain since I was probably 17 years old," said John Serda, the founder and CEO of Serda Brewing Co. in Mobile. "It's been a long time in the making." With their taste reflecting the traditional German beer style, Serda's bold flavor and hop-styled bitterness present an effort unlike anything else. Director of Brewing Todd G. Hicks remains involved throughout the community, as he is a founding member of the Alabama Brewers Guild (ABG). Serda Brewing has created a stir of excitement and has brought new life to the Port City. Currently a 30-barrel brewhouse and packaging microbrewery, its distribution and brand are projected to grow tremendously in the foreseeable future with the continued support of the community.

Lobbying for breweries across the state, Free the Hops is a grassroots, nonprofit organization whose sole mission and focus is to help bring the highest quality beers in the world home to Alabama. Advocating for craft breweries on a state level, the Free

Hops organization diligently works to remain prevalent on legislation, education, and provides industry support on all levels. They successfully passed legislation to increase alcohol by volume in beer from six percent to 13.9 percent in 2009 and implemented the Brewery Modernization Act in 2011, which enables breweries to expand their sales market. In 2012, the Gourmet Bottle Bill was successfully passed, allowing the sale of bottles up to 25.4 ounces, thus breathing new life to 'growlers' as a formality to enjoy craft beer in a new light.

Promoting a legal and favorable market environment alongside Free the Hops is the ABG. The ABG is also a nonprofit making strides to monitor and regulate legislative activity, provide support for its members, and represent the political voice of the craft brewery community. On top of all of this, beer education remains a paramount focus. Beer is complex, and it is important to remain knowledgeable in order to understand its history, economic impact, legislative agenda, the ingredient balance, and how to truly enjoy your savory suds.

According to Dan Roberts, executive director of the ABG, legislation is key. "Since the state legislature began changing the laws in 2009, Alabama has seen an explosion in both the number of craft breweries and the amount of beer production in Alabama. It is clear that outdated regulations were holding back a sustainable business model. Now that many of the restrictions have been removed, Alabama is home to almost 40 new small business breweries," stated Roberts. "Going forward, I hope the legislature and other stakeholders continue to modernize the legal environment so that this industry can continue to thrive."

The buzz and the hype of Alabama breweries is just beginning. Today, more than 80 percent of Americans live within 10 miles of a craft brewery. Economically speaking, craft breweries are local, small businesses who need the support of their community in order to succeed. Independent breweries don't have deep pockets or lobbyists in every state capital, which is why it is crucial for locals to continue to support and play a major role in defending their local brewery network. Despite Alabama's recent and rapid growth of craft breweries, the network consistently remains focused on and dedicated to creating premium ales, lagers, and suds, while driving communities together and generating economic prosperity.

Visit alabamabrewers.org to learn more on the involvement of this organization for the state's lobbying of craft brews.



» The legendary pelicans of Fairhope Brewing Company, sit on their draft posts awaiting a cold pour.



» Matt, the head brewer at Haint Blue Brewing Co, pulls fresh samples of their brew, Marianne, to taste test the spiced perfection.



» Among the variety of suds at Yellowhammer Brewing, the T-Minus Tangerine Kölsch is inspired by the famous powdered orange drink sent to space with America's first astronauts.



» Serda bartenders pause for a photo behind their zesty Pilsner brew - Hook Line & Lager.

PORT CALLS: KENTUCK FESTIVAL OF THE ARTS



» A crowd in front of 2016 & 2017 award winner Nicario Jimenez's booth.



» Yvonne Wells - Kentucky Festival Guest Artist

This October, Kentuck Art Center will host the 47th annual Kentucky Festival of the Arts in the heart of Historic Downtown Northport, Alabama. Located on the corner of Fifth Street and Main Avenue, the two-day festival runs from 9 a.m.-5 p.m. on October 20 and 21, 2018.

The Kentucky Festival of the Arts celebrates artistic expression by providing an opportunity for undiscovered and established artists to share and sell their work. Interactive live demonstrations from expert basket makers, blacksmiths, woodworkers, quilters, jewelers and more take place around the park. There is also free hands-on art projects for kids, as well as music and food trucks located on either end of the park. Striving to provide something delicious for every palate, the food options range from Southern specialties like fried catfish and local barbecue to conventional concessions like hot dogs, hamburgers and funnel cakes. New to the festival this year are the craft beer stations, where visitors can sample local brews from three Tuscaloosa breweries.

Held each year on the third weekend of October, Kentucky Festival is ranked by the Alabama Tourism Department as a "Top 10 Event in 2018." The festival features more than 270 nationally and internationally acclaimed folk, visionary and contemporary artists and expert craftspeople presenting their work. This nationally recognized outdoor festival attracts 10,000-15,000 visitors each year. It offers the community a chance to develop personal relationships with art and artists, in turn highlighting that art is communication.

"I save up all year long to invest in the art," said Ashley Williams, Kentucky Festival marketing manager. "I think it's important to buy art from living artists."



» The Musical Petting Zoo in the Kentuck for Kids area.

The 2018 music lineup will be released in September, but two acts scheduled for this year are Zephaniah O'Hora and Eilen Jewell. "Zephaniah O'Hora plays classic country-western and has been turning a lot of heads in Nashville lately," said Exa Skinner, program manager. Jewell is a self-described musicologist that acknowledges her blues-infused version of contemporary folk, which can also include some rock and surf vibes.

Northport is home to the Kentucky Arts and Craft Center. It is located in a two-story masonry building that was built in 1920 for a mercantile business. The center, which serves as the base for the festival, also serves as studio space for several artists and six employees.

"My favorite part of the festival is getting to meet the artists. They come from all over the country to be a part of the festival, and they all have such great stories and work," stated Skinner.

Throughout the years, undiscovered artists who have exhibited at Kentucky have received recognition in textbooks, galleries and museums, such as the High Museum in Atlanta and the Smithsonian Museum in Washington, D.C. The festival was founded in 1971 as the Northport Heritage Festival. Since then, it has been featured in Smithsonian Magazine, ranked among the "Top 20 Events" by the Southeast Tourism Society, and described by Southern Living magazine as "the best of all things southern."

"Kentucky is a juried art festival," said Williams. "Around 500 artists apply, and only about half of those get in."

Guests can experience the festival as a VIP guest while supporting the community arts and enjoying several perks depending on the level purchased. General admission is \$10 for a day pass and \$15 for a weekend pass, while children 12 and under are free.

The facilities and events are overseen by the Kentucky Museum Association Inc., a nonprofit organization with a three-part mission of perpetuating the arts, providing support for local artists, and promoting the arts in the local community.

For more information about this family-friendly festival and how to become a member, visit kentuck.org.



» Ruby C. Williams - Kentucky Festival Guest Artist



» Roger "Ab" Ivens - Kentucky Festival Guest Artist



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ALABAMA GOVERNOR RECOGNIZES EIGHT COMPANIES IN TRADE EXCELLENCE

In March, Alabama Governor Kay Ivey recognized eight Alabama companies for success in selling their goods and services in countries around the globe with a 2018 Governor's Trade Excellence Award at the Alabama Capitol.

The eight companies represent a diverse group of the state's businesses, including high-tech manufacturers, innovative software developers and a craft beer brewer.

Of these companies, Governor Ivey said, "Their vision to be international leaders in their respective fields is most impressive, and we look forward to their continued efforts in overseas markets."



» Recognized with a Governor's Trade Excellence Award, Birmingham's Diamond Fortress Technologies became the first company to successfully develop a mobile touchless fingerprint biometrics software solution. The company exports to countries including Mexico, Pakistan, Colombia, India, Australia, Sweden and South Africa.

The governor also acknowledged that all of the winners are small businesses, a pillar of Alabama's economy.

"Small business is big business in the state of Alabama," she said. "Small businesses employ more than 772,000 people, nearly half of Alabama's workforce, in more than 380,000 establishments. Their importance cannot be understated."

The full list of the Governor's Trade Excellence Award winners includes:

- Back Forty Beer Co. in Gadsden was founded in 2009 to bring top-quality craft beer to Northeast Alabama and now brews almost 20 different brands with distribution in five states. In addition, the brewery exported beer to China, Canada, Malaysia and The Netherlands in 2016-2017.
- Conversant Bio in Huntsville is a human tissue procurement company that provides Institutional Review Board approved samples to researchers working on cures for the world's most prominent diseases. Conversant exports to 21 countries and has worked on more than 3,000 research projects.
- Diamond Fortress Technologies Inc. in Birmingham became the first company to successfully develop a mobile touchless fingerprint biometrics software

solution. It exports to countries including Mexico, Pakistan, Colombia, India, Australia, Sweden and South Africa. A DFT subsidiary also promotes banking and other financial services in lower and lower-middle income countries as defined by the World Bank.

- Douglas Manufacturing in Pell City is a leading manufacturer of conveyor components and engineered conveying solutions. The company's primary export markets are North America, Central America, South America and the Caribbean, serving industries that include pulp and paper, steel, chemical, cement, coal, fertilizer, biofuel, oil and natural gas, and agriculture.
- Irrigation Components International Inc. in Daphne is the world's leader in center pivot spare parts sales. ICII has been providing irrigation parts to dealers, distributors and OEMs for more than 30 years. It serves more than 35 countries worldwide.
- Keet Consulting Services LLC in Pelham has been serving the Geographic Information Systems industry since 1999, with export markets that include Australia, Canada, Poland, Spain and the United Kingdom. The company provides a wide range of services, including application development, GIS implementation and RouteMan, which is sold internationally and helps companies manage route delivery and route sales.
- North Alabama International Trade Association in Huntsville is a business-driven nonprofit membership organization committed to increasing activity in international trade in North Alabama for the past 35 years. The organization is managed by and partners with the Madison County Commission International Trade Development Center.
- Regitar USA Inc. in Montgomery is a major manufacturer and distributor of automotive electronics, power tools and mobile safety products. It exports around the world, with primary emphasis on North, Central and South America, the Caribbean, the Middle East, Australia and New Zealand.



» Irrigation Components International of Daphne, who received one of the Governor's Trade Excellence Awards, has been providing irrigation parts to dealers, distributors and OEMs for more than 30 years and serves more than 35 countries worldwide.

Governor Ivey also recognized the Alabama Small Business Development Center (SBDC), which helped more than 3,000 small businesses last year. In the past five years, the Alabama SBDC program has helped small businesses create more than 4,800 jobs and access more than \$368 million in new capital.

Alabama's exports climbed to a record \$21.7 billion in 2017, with automobiles, aircraft components, chemicals, paper and minerals fueling the increase.

"Exporting is a driving force of Alabama's economy, which benefits in the form of new jobs and investments for those exporters here at home," said Greg Canfield, secretary of the Alabama Department of Commerce.

Hilda Lockhart, director of Commerce's Office of International Trade, said this year's award winners are models for peers which may be looking to follow a similar path in exporting their goods and services overseas.



» With primary export markets in North America, Central America, South America and the Caribbean, Pell City's Douglas Manufacturing is a leading manufacturer of conveyor components and engineered conveying solutions. Douglas Manufacturing is a 2018 recipient of the Governor's Trade Excellence Award.

FERRIES ARRIVE FOR REPAIRS

In February, two ferries arrived in the Port of Mobile on the MV OSLO FOREST 2 from St. Thomas after being damaged by a hurricane. The ferries were headed to Horizon Shipyard in Bayou La Batre for repairs. Once repaired, the ferries returned to St. Thomas and provided ferry service to passengers from island to island. The transport company was Seven Seas Yacht Transport. Seacliff Agency served as agent for the vessel and Premier Bulk provided stevedoring services.



EXPORT ALABAMA ALLIANCE MEETS

The Export Alabama Alliance met in Birmingham this past March to discuss 2018 initiatives including the Governor's Trade Excellence Awards, annual publications, such as the Year in Trade, Resource Guide and Export Alabama Trade Alliance Strategy. The meeting also focused on upcoming trade missions to South America and Southeast Europe. With the administration's focus on tariffs and trade pacts, the Alliance and UPS teamed up to provide to stakeholders a Customs Brokerage webinar addressing Section 301 challenges.



» From L to R: Frank Fogarty, Alabama State Port Authority; Jeremy Wolfe, Alabama Department of Commerce; William Toerpe, U.S. Department of Commerce; Bo Lore, Alabama Department of Commerce; Bill Cummins, Alabama Small Business Development Center Network; Mike Brooks, Alabama International Trade Center; David Leonard, U.S. Small Business Administration; Christina Stimpson, Mobile Area Chamber of Commerce; Robert Stackpole, U.S. Department of Commerce; Hilda Lockhart, Alabama Department of Commerce; Carolyn Turner, Alabama International Trade Center; Jim Hutchesson, Port of Huntsville; Anne Burkett, North Alabama International Trade Association; Barbie Peek, Port of Huntsville; Amanda Berkey, North Alabama International Trade Association.

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1 Teeto Graham, Phelps Dunbar LLP
Dave Berault, Mobile Bar Pilots
Jon Jones, Oil Recovery Co. Inc.
Paul Jones, Oil Recovery Co. Inc.

2 Brian Doyle, APM Terminals
Frank Fogarty, Alabama State Port Authority
Pat Brennan

3 Trey LeBlanc
Don Rose, City of Mobile
Tom Godfrey, BAE Systems

4 Frank Courtenay
Wildon Mareno
Janet Courtenay
Slade Hooks, Waterways Towing

5 Bill Kuzmick, Propeller Club - Port of Tampa
Christine Kuzmick
Rodino Jones, Port Manatee Propeller Club
Chip Kasper, Propeller Club of Key West

6 Jeff Price, Propeller Club - Port of Jacksonville
John Fountain, Crescent Towing

7 Joe Comer, Maritime Solutions South
Terry Mannion, STI Marine

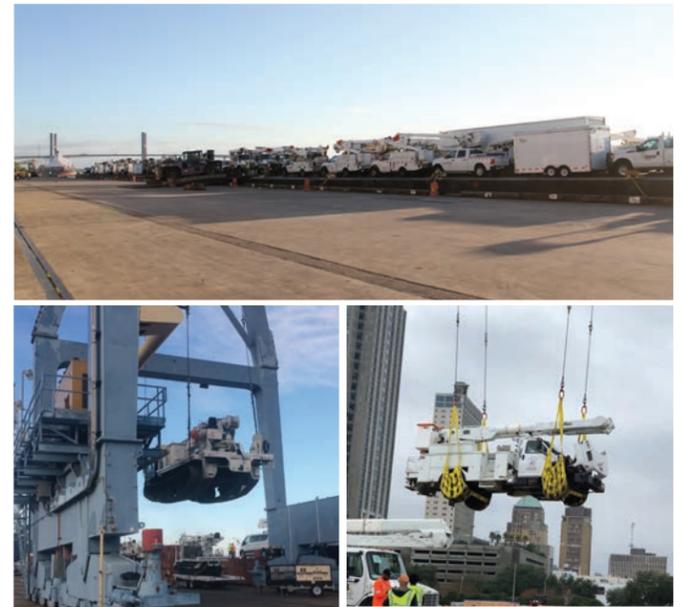
8 Perry Studstill, Oil Recovery Co. Inc.
Bill Harrison, Harrison Brothers

9 Terry Gilbreath, Alabama State Port Authority
Jerri Kissel

CARGO TRAVELS THROUGH PORT TO AID PUERTO RICO

The MV CHARLOTTE BRIDGE, owned by Trailer Bridge, called the Port of Mobile and departed December 18, 2017, loaded with 137 electric utility vehicles and other support equipment bound for San Juan and Ponce, Puerto Rico. The vehicles, which were assembled from a coalition of 19 US-based electric utility companies, were deployed to assist in electric grid and power restoration efforts in Puerto Rico following Hurricane Maria. An estimated 1,000 line workers and technicians flew to the U.S. territory to meet the vehicles and to work with the Puerto Rico Electric Power Authority. OceanTransport was the shipper for the cargo transport. The agent was Host Agency and the stevedore was Premier Bulk Stevedoring. Over the next few months, the vehicles came back in small units to Jacksonville, Morgan City and New York.

Then in April, American Patriot Barges CBC 1267 and CBC 1272, U.S.-flagged oceangoing barges, began returning the equipment from Puerto Rico through the Port Authority's Pier 5. Foss Maritime was the agent and the shipper, CSA was the stevedore.



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SEABULK TOWING CRAWFISH BOIL | MARCH 22, 2018 USS ALABAMA BATTLESHIP PARK PAVILLION



1 Jason Cummings
Kaylee Roberson

2 Justin Sawyer
Lori Sawyer
Bo Argiro
Jennifer Scott
Bernard Scott

3 Patricia Hooks
Slade Hooks
Weldon Mareno
Mary Lou Mareno
Meg McGovern
Geoff McGovern
Wynne Fuller

4 Front Row left to right:
Richard Johnson
Steve Rotert
Mike Wilson
Jimmy Minhinnette

Brian Welch
Steve Minhinnette
Michelle Brown
Nikki Hocutt
Craig Bowman

Back Row left to right:
Tom Denning
Russ Jones
Buck Shoemaker
Buddy Hicks
Tony Caggiano
Chris Pittman
Clint Degeyter
Jennings Turner
Marcus Wiggins
Josh Stanley
Whitney Richardson
John Meaut
John Pimperl

5 Front Row left to right:
John Pimperl
Steve Minhinnette
Michelle Brown
Chris Pittman
Nikki Hocutt
John Meaut
Craig Bowman

Back Row left to right:
Mike Thomas
Jennings Turner
Jimmy Minhinnette
Marcus Wiggins
Josh Stanley
Whitney Richardson

6 Misty Polk
Lamar Finch
Diane Hurst

7 Jeff Mynatt
Denise McDonald
Steve Gordon

8 Tracy Mock
Josie Mock
Michelle Turner
Frank Ward

9 Pete Dranka
Sydney Dranka
Wynne Fuller
Don Rose
Cynthia Rose
George Dembski
Tami Dembski

10 Curt Burdick
Kathy Williams
Tim Ard
Lisa Kavanagh
Linda Littlepage
Tom Littlepage



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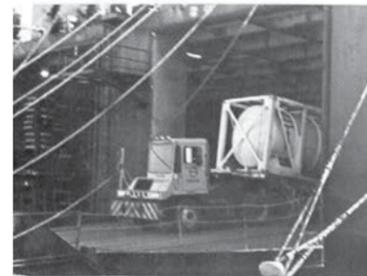
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Pages from the Past

PORT of MOBILE NEWS *and Shippers Guide*

Components for Chemical Plant Unloaded at RO/RO Facility



A vehicle carries one of the plant components out of the ship's hold directly onto the dock apron at the RO/RO facility.

For the past five years, the Alabama State Docks Roll On/Roll Off facility has been providing the Port of Mobile and its shippers a quick and efficient method of handling mobile and sometimes unique cargoes. The RO/RO facility employs a streamlined loading/unloading procedure in which cargoes can be driven from the dock apron directly into the holds of the ship or from the ship directly onto the dock.

The RO/RO facility recently handled two shipments of major component and structural parts for the construction of a sodium chlorate plant in Columbus, Mississippi. These first two shipments arrived on the Atlantic Cargo Services vessels M/V FINNROSE and M/V FINNHAWK.



On hand for the unloading activity were (left to right) Colin MacPherson, Strachan Shipping Company; Tommy Ohlin, KemaNord; Nils Gustafsson, Atlanticargo; Jan Johansson, KemaNord; and Arne Carlsson, KemaNord.

The cargo was handled for KemaNord, Inc., the U.S. subsidiary of KemaNord AB, the largest chemical company in Sweden and the second largest producer of sodium chlorate in the world. The components moving through Alabama's seaport will be used to build a new production facility in Columbus. The plant will have an annual capacity to produce 37,000 tons of sodium chlorate. The chemical is used to bleach pulp. Small quantities of sodium chlorate are also used as an oxidizing agent in the uranium industry.



The components will be used to construct a sodium chlorate plant in Columbus, Mississippi.

Located at the head of Berth 8, the Roll On/Roll Off facility can accommodate stern loading vessels over 600 feet long. This important facility has been serving Port of Mobile customers for over five years.



Most of the components were carried by trucks on the final leg of their journey to Columbus, Mississippi.

JANUARY 1985

19

The Alabama State Docks' RO/RO facility moves chemical plant components through the Port of Mobile in January of 1985.



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DRAMA ON THE HIGH SEAS: THE ARNOLD INCIDENT

Air Force Sergeant Mike McManus, jumpmaster on the HC-130H, stood up and put on his reserve parachute. It was go time. He looked at his fellow Pararescueman, Staff Sergeant Lawrence Wellington, and gave him a thumbs up. Wellington, arrayed in a wetsuit and SCUBA gear and wearing a parachute, nodded in acknowledgment. McManus stuck his head out the open door of the airplane once more and then jumped into the darkness and into history, the first "PJ" ever to make a night SCUBA jump. Wellington followed immediately behind. Their mission: to save the life of a spy ship's captain.

Waterfront observers and officials at the Port of Mobile knew Captain Joseph M. Castro as "a good man but prone to bad luck." Master of the missile tracking ship USNS GENERAL H.H. ARNOLD (T-AGM-9), Castro had seen more than his share of misfortune.

Castro was a former Navy commander who, prior to assuming command of the ARNOLD, was employed by the Alcoa Steamship Company in Mobile. Castro was captain of the ALCOA CORSAIR when she sailed from New Orleans for San Juan, Puerto Rico, late on the evening of Friday, Oct. 21, 1960. On board were 51 passengers and a crew of 99. One of the passengers on the CORSAIR, Mrs. Clifford R. Davidson, of Pasadena, California, later recalled hearing two blasts of the ship's horn and then an alarm just before hearing what another passenger described as "a terrible crash." In patchy fog, the 455-foot CORSAIR had collided with the 3,796-ton Italian freighter LORENZO MARCELLO near Buras, Louisiana, about 50 miles south of New Orleans. Five passengers and five crewmen were killed on board the CORSAIR. The ship suffered a jagged gash just forward of amidships on her starboard side, exposing and crushing eight staterooms and a large section of the crew's quarters. In addition to the dead, 20 people were injured in the collision. Castro beached the badly crippled ship to prevent her sinking and sent out an emergency call for ambulances and stretchers.

Less than four months later, Castro was in command of the ALCOA PIONEER when the 6,759-ton vessel collided with the LAUST MAERSK in Tokyo Bay on Feb. 5, 1961. The latter, less than three years old, was bound for Yokohama from Los Angeles when she collided with the PIONEER. The Maersk ship went to the bottom with the loss of five



» A crew member on the USNS GENERAL H.H. ARNOLD (T-AGM-9) shot the ship's master, Capt. Joseph M Castro, on Nov. 4, 1967, as the ship steamed more than 500 miles east of Japan.

crewmen. Forty-three crew members and four American passengers on the Danish merchantman were rescued. None of the 43 crewmen on the ALCOA PIONEER were injured. Castro was not implicated in either of the fatal collisions.

In 1963, the ALCOA PLANTER caught fire and burned while berthed at Bremerhaven. Castro was first mate on the PLANTER at the time of the fire but was on shore when the blaze started.

Captain Castro, who lived in the Westlawn area of Mobile, later found employment with the Military Sea Transportation Service (today's Military Sealift Command) and by 1967 was in command of the GENERAL H.H. ARNOLD. Euphemistically referred to as "a satellite tracking ship" at the time, the ARNOLD was a "missile range instrumentation ship," whose mission set included spying on and tracking Soviet missile launches.

Laid down in 1943 and launched in April 1944, the ARNOLD had begun life as a troop transport. Commissioned on Aug. 17, 1944, as the USS GENERAL R.E. CALLAN (AP-139), the vessel served as a transport ship in both the



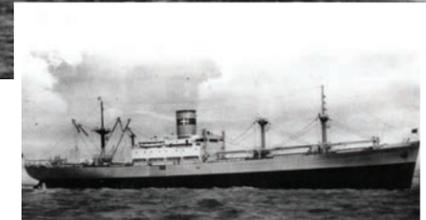
» Considered a "hard luck skipper," Capt. Castro had been involved in fatal collisions while master of both the ALCOA CORSAIR and the ALCOA PIONEER.

Asia-Pacific and the Europe-Africa-Middle East Theaters of Operation during World War II. Over the next few years, the CALLAN served variously as a vessel for the U.S. Army Transportation Service, the Military Sea Transportation Service and the U.S. Air Force as a missile tracking ship before being recommissioned as the USNS GENERAL H.H. ARNOLD in 1964. The ship measured 522' 10" overall, with a beam of 71 1/2'. In her configuration as a missile range instrumentation ship, the ARNOLD was equipped with several large radar dishes for tracking the launches and telemetry of missiles.

Before beginning her operations in the Pacific in 1967, the ARNOLD was placed in dry dock in Portland, Oregon, for a refit, but the ship seemed cursed from the start. Elmer "Butch" Harbaugh of Mobile, who was an RCA electronic navigation technician on the ship at the time (tracking operations were run by RCA and Pan Am), recalled the night that a drunk crewman went on a rampage, shooting up the crew's lounge. Another technician named Doug Price reportedly knocked out the shooter with a single punch.

After departing Portland, the ARNOLD sailed south along the California coast to check her newly-installed Decca Navigator System, which made use of radio signals from fixed navigational beacons to determine the ship's position. Satisfied that the new equipment was working properly, Captain Castro set a course for Pearl Harbor. En route, a boiler blew, and the ship drifted helplessly in the Pacific for a week before a powerful tug arrived and towed the lifeless ship into Hawaii for repairs. According to Harbaugh, given that the ship had just come out of dry dock, there was speculation at the time that the ARNOLD had been sabotaged.

Repairs made, the ARNOLD departed Hawaii to track a Soviet missile launch and soon found herself shadowed by three Soviet naval vessels sent to keep tabs on the spy ship while also tracking their own missile. Sometime later, as the ship steamed approximately 525 miles east of Tokyo



on the evening of Nov. 4, Harbaugh and a few other crew members were in the galley when an

announcement came over the intercom, warning of shots fired and instructing the crew to take shelter. Harbaugh and those with him retreated to a large conference room next door, dogging down the door behind them.

A ship's electrician, later identified as Howard G. Rugeles, apparently had smuggled a sidearm on board the ship. Initial reports suggested that Rugeles was experiencing domestic problems; another report said that the man "went berserk." Harbaugh thought that Rugeles may have had some sort of pay problem and had gone looking for the paymaster but had found the captain instead. Whatever the case, Rugeles confronted Captain Castro with a pistol. The 56-year-old Castro put up his hand in a defensive move as Rugeles fired twice, hitting Castro in the hand and chest.

Rugeles tossed the pistol overboard before he was apprehended by fellow crewmen, who then locked the shooter in a cabin. Meanwhile, the ARNOLD's radio operator sent out an emergency request for assistance. Castro was unconscious and losing blood. The ship had no medical officer, but there was a former Navy corpsman on board who did what he could to stanch the bleeding and make the captain comfortable. When it was discovered that there were no friendly ships within a 200 mile radius, the crew of the ARNOLD turned to the Air Force for help and contacted the Fifth Air Force Rescue Station.

The ship's call for help was coordinated through the Joint Rescue Control Center at Fuchu Air Station in Japan and forwarded to the 36th Aerospace Rescue and Recovery Squadron at Tachikawa Air Base.

Retired Air Force Pararescueman Mike McManus recently recalled that he and then-Staff Sergeant Lawrence



» This air base newspaper photo depicts the 36th Aerospace Rescue and Recovery Squadron crew of the aircraft that flew to the rescue of the wounded captain. Kneeling (from left) Staff Sgt. Lawrence Wellington, Flight Surgeon Capt. Neal Gray, and Sgt. Michael McManus. Standing (from left) are Capt. Eric Palmer, Capt. Francis McNutt, Technical Sgt. David Theurer, Technical Sgt. Floyd England, Capt. Kenson Vance, Sgt. John Stephens and Technical Sgt. Donald Davis.

Wellington “were on alert that night and got tasked to go out.” Even though Wellington was senior to McManus, the latter was qualified as an instructor and jumpmaster and therefore in charge of the rescue mission. “Larry had just come out of medical ‘school,’” McManus said, “and that was a good thing.”

In a radio interview shortly after the mission, Wellington noted that, although he had completed some 25 training jumps prior to that night, “this was my first mission since I graduated from [Pararescue] school in April.” Wellington said that he and McManus “were notified that there was a sea captain on the USS ARNOLD [sic] that had been wounded, and he needed whole blood to save his life.”

An HC-130H Hercules was scrambled, with Air Force Captain Eric Palmer in charge of the flight. Flight Surgeon Captain Neal Gray from U.S. Air Force Hospital Tachikawa joined the crew and would provide medical advice to the two Pararescuemen once they were on the scene. McManus confirmed Wellington’s version of events that they were briefed that the ship’s captain had been shot and required whole blood. “We don’t normally carry whole blood, but we got hold of our flight surgeon and emptied out all the fluids from our kits and replaced them with blood,” the retired PJ said.

According to McManus, the aircraft was launched from Tachikawa about 10 p.m. local time. The co-pilot of the aircraft established communications with the ship and stayed in contact during the flight. Once they reached the ship’s location, the Hercules began flying a racetrack pattern as the two Pararescuemen prepared to jump. Below, the crew of the ARNOLD had set flares and illuminated all of the ship’s lights. A number of crewmen and technicians had crowded onto the fantail, watching with a sense of both wonder and concern, as it was an extremely dark night, Harbaugh recalled. According to a contemporaneous report, the seas were running at 20 feet with winds of 16 knots. Wellington later admitted to feeling a combination of excitement and trepidation as he

saw the ship below them, adding, “That ship sure looked lonely, but I knew what my job was...”

“We had just finished getting qualified in night SCUBA jumps,” McManus said. “We’d only been qualified for about six months to do that.” The two PJs talked through what they were about to do. McManus dropped a smoke marker by parachute over the target area to determine drift time. As jumpmaster with more than 100 jumps to his credit, McManus would give Wellington the signal when it was time to jump. The latter shrugged off the trailblazing aspect of what they did, saying merely that the two men were “dropped in with the blood to administer to the captain and render any other medical aid that we could.” Sometime between midnight and one o’clock Sunday morning, Nov. 5, the two PJs made their historic jump.

The PJs hit the water within 30 feet of a waiting life boat, which picked them up after the men had freed themselves of their parachutes. They still had to climb a rope ladder to get on board the spy ship. Before gaining the vessel’s deck, the Pararescuemen did not know exactly what awaited them. McManus noted that PJs were not allowed to jump with weapons at that time, so he and Wellington went on board largely on faith.

Castro had regained consciousness by the time the medics reached him. They quickly set up IVs and checked the captain’s vitals: blood pressure was 100 over 66, pulse 90 and respiration 22. The PJs established communication with Flight Surgeon Gray orbiting at 1,500 feet overhead, and the doctor provided medical advice as they took stock of Castro’s condition. The medics discovered that one bullet had lodged in Castro’s left hand. The second bullet had struck him in the upper right chest about five inches below his collar bone, but there was no exit wound. It was clear that Castro had lost a good bit of blood, so Wellington and McManus began the blood transfusion, eventually giving their patient two units of O Negative whole blood. They also administered morphine to ease the captain’s pain and gave him an antibiotic. The ship’s medic



» The mission was Staff Sergeant Lawrence Wellington’s first since being designated as an Air Force Pararescueman or “PJ” (pictured here as a Technical Sergeant).

» The mission was not only the first jump mission for PJs in about a decade, it marked the first night SCUBA jump for Air Force Special Operations personnel. Sgt. Mike McManus (front row, far left, pictured as a staff sergeant) and Staff Sgt. Lawrence Wellington (back row, far right, pictured as a technical sergeant) were credited with saving Castro’s life. Both men received the Air Medal for their actions on Nov. 4-6, 1967.

had previously bound the captain’s wounded hand and given him a tetanus shot.

By 5:30 a.m., the PJs could report that Captain Castro was in good condition, and the ARNOLD was underway for Japan. The two men stayed by their patient’s side, checking his vitals—once every 30 minutes when he was awake or once an hour when he was sleeping—until the ship arrived in port at Yokosuka just after noon on Monday, Nov. 6. There to meet the ship were a representative from the U.S. Consulate and Castro’s wife. The wounded captain was carried ashore and taken to U.S. Naval Hospital Yokosuka. RCA technician Butch Harbaugh, who was watching from the navigation deck, said that the crew never saw Castro again, and a new captain soon joined the ship.

The ARNOLD shifted to the nearby Port of Yokohama, where investigators from the Office of Naval Intelligence and the Coast Guard came on board to interview Rugeles and other crew members. Rugeles was taken on shore for observation and further questioning. None of the rest of the crew or technicians were allowed to leave the ship, and neither were the media allowed on board. At the naval hospital, a spokesman announced that doctors successfully had removed the bullet from Castro’s hand but were waiting a week before attempting to remove the other bullet, which was lodged in his back. The delay would allow the wounded officer to regain some of his strength before undergoing additional surgery.

About six weeks after the shooting, Castro wrote a letter to the commanding officer of the 36th Aerospace Rescue and Recovery Squadron, praising Staff Sergeant Wellington and Sergeant McManus, “who risked their lives by parachuting into the Pacific Ocean at midnight to save my life, in the extreme emergency.” The hard luck captain then fades from the pages of history.

The two Pararescuemen officially were credited with saving Captain Castro’s life, and both men were awarded the Air Medal for their efforts.

More than 50 years after the event, Mike McManus recognizes the historic import of the mission. “It was a good mission,” he said recently. “It was the first night SCUBA mission ever for PJs, and it was the first jump mission PJs had had in about 10 years.” McManus remained in Japan until 1970, rotated back to the United States for eight months, and then served in Vietnam and Southeast Asia. He later transferred to the New York Air National Guard, where he developed its Pararescue team. Later, McManus transferred to the Alaska Air National Guard, where he led its Pararescue section, as well. McManus married a fellow



airman who later received her commission. Deborah C. McManus eventually served as Commander, Alaska Air National Guard, and Assistant Adjutant General-Air, Alaska, retiring as a brigadier general. Mike McManus retired in 1998 as a Chief Master Sergeant.

Lawrence Wellington remained in Japan until September 1968, when he reported to the 38th Aerospace Rescue and Recovery Squadron detachment at Cam Ranh Bay Air Base, Vietnam. His next assignment took him to Eglin Air Force Base and the Aerospace Rescue and Recovery Training Center. While there, Wellington participated in the months-long planning and practice for the Son Tay Raid, an effort to rescue American prisoners of war. Wellington was on the mission as a volunteer on the night of Nov. 21, 1970. While there were no POWs at Son Tay—they had been moved to another prison camp—then-Technical Sergeant Wellington received the Silver Star for his key role in the rescue of a downed pilot while returning from Son Tay. His citation reads, “The personal skill and extreme courage displayed by Sergeant Wellington ... contributed immeasurably to the ultimate effectiveness and success of the mission.”

Wellington’s career was cut short when a tree jump went wrong in 1979—he hit his intended target with precision, but the top of the tree broke off, sending the PJ crashing through 130 feet of limbs and foliage to the ground, causing numerous injuries along the way. Wellington retired as a Senior Master Sergeant in June of that year. The retired Air Force Pararescueman died in 1999 at the age of 59, but his family keeps his memory alive and graciously shared his story.

After serving a couple of stints at sea working for RCA, Butch Harbaugh, an Air Force veteran himself who had previously been stationed at Tachikawa Air Base, returned to Mobile to study physics at the University of South Alabama.

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